

Town of Berwick Special Council Meeting

March 31, 2026

Town of Berwick Council Chambers

6:30 pm

AGENDA

1. Call to Order

2. Approval of the Agenda

3. New Business

- a. RFD006-2026: Special Election
- b. RFD008-2026: WWTP Tertiary Upgrades
- c. RFD007-2026: 2026/27 Operating and Capital Budget

4. In-Camera

5. Adjournment

REQUEST FOR DECISION

RFD006-2026: Special Election



To: Council
From: Krista Longmire, Returning Officer
Date: March 31, 2026
Subject: 2026 Special Election

References/Attachments

N/A

Legislation

Municipal Elections Act

Recommendation

- That Council set the other advance poll day for the 2026 Special Election as Saturday, June 13, 2026, per section 114 (4) (b) *Municipal Elections Act*, with ordinary polling day as Saturday, June 20, 2026.
- That Council agree to a full electronic method (internet and phone) for the 2026 Special Municipal Election.

Background

On March 16, 2026, Councillor Justin Serino submitted his resignation as a Town Councillor for the Town of Berwick. Section 13(1) of the *Municipal Elections Act* requires Council, within four weeks of the vacancy, to make a day for a special election.

The day for a special election must be a Saturday, not more than eleven (11) weeks after the meeting of Council at which the day was named. Staff recommend the ordinary polling day be **Saturday, June 20, 2026**.

Per section 114(4) (b) of the *Municipal Elections Act*, an advance poll day is required to be set. It is recommended that Saturday, June 13, 2026, be set for the advance poll day.

Per section 38 (1) *Municipal Elections Act*, staff recommend that Council set Friday, May 22, 2026, as the date by which the amended list of electors is to be provided to the Returning Officer. The proposed date allows the Returning Officer to provide the amended list to candidates by Nomination Day, Tuesday, May 26, 2026 (fourth Tuesday before ordinary polling day)

REQUEST FOR DECISION

RFD006-2026: Special Election



Financial Implications

Expenses for the special election will be included in the 2026/27 operating budget.

Priority Alignment

Strategic Alignment	Connection to Strategic Plan
Community Well-Being & Inclusion	
Infrastructure	
Environmental Sustainability	
Economic Development	
Administrative	
Not Applicable/Other	Legislatively required.

Alternatives

N/A

Community Engagement/Communication

Election information will be shared via website, social media, voyent alert and the newspaper.

CAO Comments

I support the recommendation.

CAO Initials: JB

Target Decision Date: March 31, 2026

REQUEST FOR DECISION

RFD008-2026: WWTP Tertiary Upgrades Construction Contract



To: Town Council
From: Director of Public Works
Date: 31 March, 2026
Subject: Wastewater Treatment Plant Tertiary Upgrades

References/Attachments

- Award Recommendation Letter, Dillon Consulting (25 March 2026)

Legislation

- n/a

Recommendation

That Council award the work scope as outlined in Tender BER2026-001 Wastewater Treatment Plant Tertiary Upgrades to Mid Valley Construction Ltd for their Tender Price of \$5,479,000.00 HST included, conditional upon project approval from NSECC and required CHIF consultations.

Background

The Town of Berwick issued IFT BER2026-001 on 17 February 2026 seeking bids from qualified proponents for the means, methods, and coordination of construction activities.

The RFP closed on 23 March 2026 at 14:00 hours local time and three (3) tender responses were received. Tenders were opened at 14:15 hours local time. All requirements within the RFP were fulfilled in all submissions.

A summary of the tender prices are as follows:

<u>Tenderer</u>	<u>Tender Price (incl HST)</u>
Lindsay Construction Ltd	\$9,113,160.00
Pomerleau Inc	\$8,685,839.00
Mid Valley Construction Ltd	\$5,479,000.00

The Class B cost estimate for this work scope was estimated by Dillon Consulting (19 Dec 2025) to be \$7,575,792.13 +/- 15%, HST included.

Mid Valley Construction Ltd was the low bidder, with a bid that was below the anticipated spend. In addition, their completion time was 33 weeks shorter than the other bidders, with an agreement to complete the work within 45 weeks of written notification of award.

**REQUEST FOR DECISION
RFD008-2026: WWTP Tertiary
Upgrades Construction Contract**



This work scope requires acceptance from Nova Scotia Environment and Climate Change (NSECC) prior to initiation. All information was submitted to NSECC on 22 January 2026, and the review is ongoing at this time.

This work scope is funded in part by the Canadian Housing Infrastructure Fund (CHIF). As a condition of this funding, there is an obligation to consult with Indigenous Peoples on this project. This engagement is ongoing at this time.

Financial Implications

This work is within the budget amount included in the proposed capital budget.

Priority Alignment

Strategic Alignment	Connection to Strategic Plan
Community Well-Being & Inclusion	
Infrastructure	This work scope is for upgrades to critical WWT infrastructure.
Environmental Sustainability	This work scope will improve the quality of the wastewater effluent entering the Cornwallis River from the Town of Berwick.
Economic Development	This work scope will increase the existing working capacity of the WWTP in a manner that accommodates residential and commercial growth.
Administrative Priorities	
Not Applicable	

Alternatives

None. This work scope is required to comply with the regulatory requirements contained within the Permit to Operate issued by Nova Scotia Environment and Climate Change (NSECC).

Community Engagement/Communication

N/A

**REQUEST FOR DECISION
RFD008-2026: WWTP Tertiary
Upgrades Construction Contract**



CAO Comments

I support the recommendation.

CAO Initials: JB

Target Decision Date: March 31, 2026

REQUEST FOR DECISION RFD008-2026: WWTP Tertiary Upgrades Construction Contract



Appendix

March 25th, 2026

Town of Berwick
236 Commercial Street
Berwick, Nova Scotia
B0P 1E0

Attention: Aaron Dondale
Director of Public works

Tender Results – Berwick WWTP Tertiary Upgrades – Berwick, NS - Project No: 24-7522

Tenders for the above noted project were opened at 2:15 p.m., local time, on March 23, 2026.

Three (3) tenders were received in response to a Public Tender Call with the results shown below and summarized on the accompanying Bid Summary.

<u>TENDERER</u>	<u>TENDER PRICE (incl. 14% HST)</u>
Lindsay Construction Limited	\$9,113,160.00
Pomerleau Inc.	\$8,685,839.00
MidValley Construction Limited	\$5,479,000.00

All accepted Tenders submitted have been checked by this office and found to conform to the requirements of the Tender Documents.

It would, therefore, be in order to award the construction contract to the low tenderer, MidValley Construction Limited. for their Tender Price of **\$ 5,479,000.00** HST Included.



137 Chain Lake Dr
Suite 100
Halifax,
Nova Scotia
Canada
B3S 1B3
Telephone
902.455.4400

Dillon Consulting

REQUEST FOR DECISION

RFD007-2026: 2026/27 Operating & Capital Budget



To: Council
From: Management
Date: March 31, 2026
Subject: 2026/27 Operating & Capital Budgets

References/Attachments

- 2026/27 Draft Operating Budget V4
- 2026/27 Draft Capital Investment Plan V3

Legislation

Section 65 of the *Municipal Government Act*

Recommendation

That Council approve the 2026/27 Operating and Capital Budgets.

Background

In accordance with the *Municipal Government Act*, all municipalities are required to deliver a balanced budget. Management began working through preliminary budget information in early December of 2025, engaging all departments in the process to best understand the needs and priorities of operations.

Operating Budget

On March 24, 2026, Council discussed V3 of the 2026/27 Operating Budget. The following provides clarity regarding questions asked and changes made to create V4:

- Commercial Tax Rate: V4 still includes a 15-cent increase to the rate. One cent on the commercial rate equals \$2,839. If Council wishes to reduce the rate, the difference could be reduced from the transfer to operating reserves.

Commercial rates: the Municipal Government Act does not allow the Town to set a different rate for different commercial types.

- Deed Transfer Tax: There is still room to increase the deed transfer tax rate by .25%; however, with the slowing of sales, we do not recommend adjusting the expected revenue even if the rate is changed. *Staff are seeking direction on whether to amend the bylaw to increase the rate to 1.5%.*
- Annapolis Valley Regional Library: On February 10, Council directed staff to include an additional \$2,300 funding increase to the Town of Berwick's annual AVRL contribution, which is consistent with the municipal share under the cost-

REQUEST FOR DECISION

RFD007-2026: 2026/27 Operating & Capital Budget



sharing model. For V3 and V4, the contribution was increased by an additional \$2,088 to represent a 25% increase of funding for 2026/27. To date, There are only two municipal units in the Valley considering the entire 50% increase. The remaining are a combination of 25% or 26% of the 50% request.

- Sewer Reserve: the sewer budget includes a reserve transfer of \$75,000. This was also included in the 2025/26 budget.
- Insurance: the Town’s insurance policy is based on fiscal year, and all items have been updated with the new policy.
- Municipal Planning Strategy Expense: the planning expenses have been reduced to remove the MPS expense, now that the review is completed.
- Capital out of General Revenue: this amount covers all expenses that originally were identified as being funded out of the operating reserve in year one of the capital budget. Instead of using operating reserves to cover these items, they will be funded directly through taxation. This amount is larger than the amount being transferred to operating reserves. Council could choose to reduce this amount, but it would further decrease the amount being transferred to the operating reserve. The projects being funded include:
 - Land Purchase \$ 2,850
 - Parks Upgrades \$22,150
 - Line Painter \$ 9,300
 - Storm cover \$13,915
 - Box car carryover \$ 9,300
 - Transportation Plan \$15,000
 - Small fire capital \$11,813
- Contribution to Operating Reserve: \$72,000 of the contribution is from the AREA dividend. The remaining \$17,401 is from the rate increases.
- Removal of Compliance/Bylaw Officer: based on the discussion regarding rates, understanding the importance of building our reserves, and recognizing the need to triage Foster Street if the rebuild is delayed, staff have removed this position from the budget and redirected the funding towards paving.
- Paving: an additional \$50,000 was added to the paving budget to triage Foster Street. This is to address significant issues since the start of the work has been pushed out.

REQUEST FOR DECISION
RFD007-2026: 2026/27 Operating
& Capital Budget



Capital Budget

Changes to the capital budget from February 24:

- Autumn Drive pulverize and pave has been deferred to year 2. This was a capacity consideration for the number of projects being managed in any given year.
- Fire Services – Small Capital Projects: these are items that were not eligible under the County of Kings funding agreement. The Fire Commission will cover 50% of the cost and the remainder is being paid from operating.

Financial Implications

See attached budgets and information above.

Priority Alignment

Strategic Alignment	Connection to Strategic Plan
Community Well-Being & Inclusion	The budget does not include the Compliance/Bylaw Officer.
Infrastructure	The capital plan is heavily focused on critical infrastructure such as the Wastewater Treatment Plant. However, Council should be mindful that the transfer to reserves is not adequate to be able to begin Foster Street in 2030/31. The longer that the increased contribution is delayed, the longer the rebuild will be delayed.
Environmental Sustainability	The capital plan includes a water monitoring program that will provide information about the aquifer to help us understand how to protect it as well as welcome growth.
Economic Development	The increase to the commercial tax rate may not support commercial growth.
Administrative	The budget includes investment in new financial software, and human resource support and policy development.
Not Applicable/Other	

Alternatives

Council can provide direction to change budget items prior to approval.

**REQUEST FOR DECISION
RFD007-2026: 2026/27 Operating
& Capital Budget**



Community Engagement/Communication

A public budget information session was held on March 9, 2026.

All budget information is posted on Berwick's website at: Berwick.ca/2026-27budget.

CAO Comments

Comment provided in report above.

CAO Initials: JB

Target Decision Date: March 31, 2026

	2027 BUDGET	2026 BUDGET	%	\$
OPERATING SUMMARY				
Revenue				
Taxes & Grants in Lieu of Taxes	5,401,858	4,737,962	14.01%	663,896
Sewer Revenues	870,119	861,822	0.96%	8,297
Sale of Services	542,474	527,321	2.87%	15,153
Other Revenue	351,149	284,387	23.48%	66,762
Federal, Provincial & Other Grants	366,224	379,451	(3.49%)	(13,227)
Other Transfers	72,000	24,190	197.64%	47,810
Total Revenue	7,603,824	6,815,134	11.57%	788,690
Expenses				
General Government	2,527,203	2,212,566	14.22%	314,637
Protective Services	1,391,516	1,315,506	5.78%	76,010
Public Works	1,740,067	1,308,140	33.02%	431,927
Planning & Development	156,089	181,431	(13.97%)	(25,342)
Community Development	696,576	681,824	2.16%	14,752
Sewer/Environmental Health	1,092,373	1,118,410	(2.33%)	(26,037)
Total Expenses	7,603,824	6,817,876	11.53%	785,948
Net Surplus (Deficit)	0	(2,742)	(100.00%)	2,742

	2027 BUDGET	2026 BUDGET	%	\$
LEGISLATIVE SERVICES				
Revenue				
Total Revenue				
Expenses				
<u>Mayor Trinacty</u>				
Honorarium	28,613	26,859	6.53%	1,754
Travel	2,000	2,000	0.00%	0
Training & Conferences	1,400	1,400	0.00%	0
Meals	300	300	0.00%	0
Communications	444	262	69.52%	182
<u>Total Expenses</u>	<u>32,757</u>	<u>30,821</u>	<u>6.28%</u>	<u>1,936</u>
<u>Councillor Kwakerna</u>				
Honorarium	15,737	13,429	17.18%	2,308
Travel	750	750	0.00%	0
Training & Conferences	800	800	0.00%	0
Meals	100	100	0.00%	0
<u>Total Expense</u>	<u>17,38</u>	<u>15,07</u>	<u>15.30%</u>	<u>2,308</u>
<u>Councillor Serino</u>				
Honorarium	14,306	13,42	6.53%	87
Travel	750	750	0.00%	0
Training & Conferences	800	800	0.00%	0
Meals	100	100	0.00%	0
<u>Total Expenses</u>	<u>15,956</u>	<u>15,079</u>	<u>5.82%</u>	<u>877</u>
<u>Councillor Walsh</u>				
Honorarium	14,306	13,429	6.53%	877
Travel	750	750	0.00%	0
Training & Conferences	800	800	0.00%	0
Meal	10	10	0.00%	0
<u>Total Expenses</u>	<u>15,956</u>	<u>15,079</u>	<u>5.82%</u>	<u>877</u>

	2027 BUDGET	2026 BUDGET	%	\$
<u>Councillor Goddard</u>				
Travel	750	750	0.00%	0
Training & Conferences	800	800	0.00%	0
Meals	100	100	0.00%	0
<u>Total Expenses</u>	<u>15,956</u>	<u>15,079</u>	<u>5.82%</u>	<u>877</u>
<u>Councillor Jamieson</u>				
Honorarium	14,306	13,429	6.53%	877
Travel	750	750	0.00%	0
Training & Conferences	800	800	0.00%	0
Meals	100	100	0.00%	0
<u>Total Expenses</u>	<u>15,956</u>	<u>15,079</u>	<u>5.82%</u>	<u>877</u>
<u>Councillor Lutz</u>				
Honorarium	14,306	14,772	(3.15%)	(466)
Travel	750	750	0.00%	0
Training & Conferences	800	800	0.00%	0
Meals	100	100	0.00%	0
<u>Total Expenses</u>	<u>15,956</u>	<u>16,422</u>	<u>(2.84%)</u>	<u>(466)</u>
<u>General Expenses</u>				
CPP Expense	3,423	3,242	5.58%	181
Membership Fees & Dues	4,600	3,000	53.33%	1,600
Advertising	1,000	1,000	0.00%	0
Meeting Expenses	500	5,500	(90.91%)	(5,000)
Special Events	10,700	10,200	4.90%	500
Grants to Organizations	6,700	10,350	(35.27%)	(3,650)
Grant-Berwick & Dist. Comm. Assoc.	10,000	10,000	0.00%	0
Grant-Valley Wildcats	5,000	10,000	(50.00%)	(5,000)
Elections	12,000	0	0.00%	12,000
<u>Total Expenses</u>	<u>53,923</u>	<u>53,292</u>	<u>1.18%</u>	<u>631</u>
Total Expenses	183,850	175,932	4.50%	7,918
Net Department Surplus (Deficit)	(183,850)	(175,932)	4.50%	(7,918)

	2027 BUDGET	2026 BUDGET	%	\$
ADMINISTRATION				
Revenue				
Administration fees- Berwick Electric	256,007	262,105	(2.33%)	(6,098)
Administration fees- Sewer	51,985	41,695	24.68%	10,290
Tax Certificates	2,000	2,500	(20.00%)	(500)
Miscellaneous Revenue	180	25,300	(99.29%)	(25,120)
Internal Services-Captial	74,898	0	0.00%	74,898
Grants	0	0	0.00%	0
Total Revenue	385,070	331,599	16.13%	53,471
Expenses				
<u>CAO Office</u>				
Wages & Benefits	166,248	157,508	5.55%	8,739
Workplace Wellness Benefit	4,000	4,000	0.00%	0
<u>Total Wages & Benefits</u>	<u>170,248</u>	<u>161,508</u>	<u>5.41%</u>	<u>8,739</u>
<u>General Expenses</u>				
Travel	2,750	2,750	0.00%	0
Training & Conferences	4,900	1,800	172.22%	3,100
Membership Fees & Dues	712	670	6.28%	42
Meals	200	100	100.00%	100
Communications	2,436	600	306.03%	1,836
Advertising	1,000	500	100.00%	500
Meetings	2,000	2,000	0.00%	0
Subscriptions & Donations	500	500	0.00%	0
<u>Total General Expenses</u>	<u>14,498</u>	<u>8,920</u>	<u>62.54%</u>	<u>5,578</u>
<u>Administration</u>				
Wages & Benefits	487,210	453,547	7.42%	33,663
<u>Total Wages & Benefits</u>	<u>487,210</u>	<u>453,547</u>	<u>7.42%</u>	<u>33,663</u>
<u>General Expenses</u>				
Travel	3,000	3,000	0.00%	0
Training & Conferences	7,880	8,230	(4.25%)	(350)
Meals	780	780	0.00%	0
Membership Fees & Dues	1,583	1,550	2.12%	33
Office Supplies	7,300	7,212	1.22%	88
Postage, Courier, & Equipment Rental	12,592	16,857	(25.30%)	(4,265)
Communications	3,490	2,160	61.56%	1,330
<u>Total General Expenses</u>	<u>36,625</u>	<u>39,789</u>	<u>(7.95%)</u>	<u>(3,165)</u>
<u>Information Technology</u>				
Contracted Services	10,841	7,020	54.42%	3,821
Hardware	14,176	14,895	(4.83%)	(719)
Software	69,562	56,724	22.63%	12,838
<u>Total Expenses</u>	<u>94,579</u>	<u>78,639</u>	<u>20.27%</u>	<u>15,940</u>
Total Expenses	803,161	742,404	8.18%	60,757
Net Surplus (Deficit)	(418,090)	(410,805)	1.77%	(7,286)

	2027 BUDGET	2026 BUDGET	%	\$
TOWN HALL				
Revenue				
AVRL Rent	66,565	61,337	8.52%	5,228
Kings County Library Contribution	15,620	15,620	0.00%	0
Total Revenue	82,185	76,957	6.79%	5,228
Expenses				
<u>General Expenses</u>				
Communications	4,315	3,315	30.17%	1,000
Facility Insurance	12,918	9,897	30.52%	3,021
Utilities	46,408	42,189	10.00%	4,219
Repairs & Maintenance	44,317	31,542	40.50%	12,775
<u>Total Expenses</u>	<u>107,958</u>	<u>86,943</u>	<u>24.17%</u>	<u>21,015</u>
<u>Long Term Debt</u>				
Debenture Principal	125,133	125,133	0.00%	0
Debenture Interest	43,012	46,025	(6.55%)	(3,013)
<u>Total Debenture Expense</u>	<u>168,145</u>	<u>171,158</u>	<u>(1.76%)</u>	<u>(3,013)</u>
Total Expenses	276,103	258,101	6.97%	18,002
Net Surplus (Deficit)	(193,918)	(181,144)	7.05%	(12,774)

	2027 BUDGET	2026 BUDGET	%	\$
OTHER GOVERNMENT				
Revenue				
Taxation-Residential	4,087,071	3,393,842	20.43%	693,229
Taxation-Commercial	1,143,967	1,140,035	0.34%	3,931
Taxation-Resource	21,548	20,092	7.25%	1,456
Deed Transfer Tax	115,000	150,000	(23.33%)	(35,000)
Bell Aliant- GIL	12,000	12,000	0.00%	0
Canada Post- GIL	7,272	6,993	3.99%	279
Return on Investments	6,500	12,000	(45.83%)	(5,500)
Interest on Taxes	40,000	30,000	33.33%	10,000
Interest on PACE Program	1,700	1,700	0.00%	0
HST Offset	15,000	15,000	0.00%	0
Financial Capacity Grant (Equalization)	254,937	254,937	0.00%	0
Farm Acreage Grant	1,482	1,518	(2.37%)	(36)
AREA Dividend	72,000	24,190	197.64%	47,810
Operating Reserve Transfer	0	0	0.00%	0
Safe Restart	0	6,742	(100.00%)	(6,742)
Total Revenue	5,778,477	5,069,050	14.00%	709,427
Expenses				
<u>General Expenses</u>				
Bank Charges	14,000	14,000	0.00%	0
Audit Fees	43,041	30,926	39.18%	12,116
Legal Fees	37,500	5,000	650.00%	32,500
General Liability Insurance	22,749	29,826	(23.73%)	(7,076)
Tax Exemptions	144,898	142,002	2.04%	2,896
Tax Sales	1,000	1,000	0.00%	0
Bad Debt Expense	5,000	7,700	(35.06%)	(2,700)
Other Debt Charges	0	0	0.00%	0
Contribution to Reserves	89,401	75,000	19.20%	14,401
Capital our of Revenue	97,928	0	0.00%	97,928
<u>Total Expenses</u>	<u>455,518</u>	<u>305,453</u>	<u>49.13%</u>	<u>150,064</u>
<u>Long Term Debt</u>				
Debenture Principal	9,038	9,033	0.06%	5
Debenture Interest	364	723	(49.64%)	(359)
<u>Total Debenture Expense</u>	<u>9,402</u>	<u>9,756</u>	<u>(3.63%)</u>	<u>(354)</u>
<u>Partner Contributions</u>				
Annapolis Valley Regional Centre for Education	765,698	687,440	11.38%	78,258
Properly Valuation Services Corp	35,972	33,480	7.44%	2,492
<u>Total Partner Contributions</u>	<u>801,670</u>	<u>720,920</u>	<u>11.20%</u>	<u>80,750</u>
<u>AREA Deficit</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>
Total Expenses	1,266,590	1,036,129	22.24%	230,461
Net Surplus (Deficit)	4,511,887	4,032,921	11.88%	478,966

	2027 BUDGET	2026 BUDGET	%	\$	
POLICE SERVICES					
Revenue					
Policing Fines	500	500	0.00%	0	
Total Revenue	500	500	0.00%	0	
Expenses					
RCMP/DNA Contracted Services	944,077	911,260	3.60%	32,817	Mandatory Contribution
Total Expenses	944,077	911,260	3.60%	32,817	
Net Surplus (Deficit)	(943,577)	(910,760)	3.60%	(32,817)	

	2027 BUDGET	2026 BUDGET	%	\$
FIRE SERVICES				
Grants				
NS-Civic Addressing Grant	1,000	1,000	0.00%	0
Municipality of Kings Operating Grant	195,307	186,272	4.85%	9,035
Total Grant Revenue	196,307	187,272	4.82%	9,035
Expenses				
<u>Fire Administration</u>				
WCB	3,300	2,500	32.00%	800
EAP/Life Insurance	6,395	5,524	15.76%	870
Honorarium	12,000	12,000	0.00%	0
Meetings, Meals, & Travel	3,700	3,700	0.00%	0
Training & Conferences	7,000	8,070	(13.26%)	(1,070)
Membership Dues & Fees	1,400	1,000	40.00%	400
Office Supplies	3,000	3,600	(16.67%)	(600)
Communication	11,677	7,160	63.09%	4,517
<u>Total Administration Expenses</u>	<u>48,472</u>	<u>43,554</u>	<u>11.29%</u>	<u>4,918</u>
<u>Fire Hall</u>				
Facility Insurance	11,115	13,827	(19.61%)	(2,712)
Utilities	49,031	43,944	11.58%	5,087
Repairs & Maintenance	32,825	47,825	(31.36%)	(15,000)
<u>Total Fire Hall Expenses</u>	<u>92,971</u>	<u>105,596</u>	<u>(11.96%)</u>	<u>(12,625)</u>
<u>Fire Operations</u>				
Communications	25,500	25,500	0.00%	0
Tools & Equipment	21,831	21,831	0.00%	0
Clothing & Safety Equipment	40,360	35,360	14.14%	5,000
Vehicle Insurance	18,778	19,179	(2.09%)	(401)
Vehicle Fuel	13,200	14,000	(5.71%)	(800)
Vehicle Maintenance	37,025	30,650	20.80%	6,375
<u>Total Fire Operations Expenses</u>	<u>156,694</u>	<u>146,520</u>	<u>6.94%</u>	<u>10,174</u>
<u>Long Term Debt</u>				
Debenture Principal	107,947	71,917	50.10%	36,030
Debenture Interest	23,170	19,516	18.72%	3,654
<u>Total Debenture Expenses</u>	<u>131,117</u>	<u>91,433</u>	<u>43.40%</u>	<u>39,684</u>
Total Expenses	429,254	387,103	10.89%	42,151
Net Surplus (Deficit)	(232,947)	(199,831)	16.57%	(33,116)

	2027 BUDGET	2026 BUDGET	%	\$
BYLAW SERVICES				
Revenue				
Total Revenue				
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	2,085	7,773	(73.17%)	(5,687)
<u>Total Wages & Benefits</u>	<u>2,085</u>	<u>7,773</u>	<u>(73.17%)</u>	<u>(5,687)</u>
<u>General Expenses</u>				
Travel	100	100	0.00%	0
Training & Conferences	0	0	0.00%	0
Membership Fees & Dues	0	0	0.00%	0
<u>Total General Expenses</u>	<u>100</u>	<u>100</u>	<u>0.00%</u>	<u>0</u>
<u>Partner Contributions</u>				
Kings' REMO	16,000	9,270	72.60%	6,730
<u>Total Partner Contributions</u>	<u>16,000</u>	<u>9,270</u>	<u>72.60%</u>	<u>6,730</u>
Total Expenses	18,185	17,143	6.08%	1,043
Net Surplus (Deficit)	(18,185)	(17,143)	6.08%	(1,043)

	2027 BUDGET	2026 BUDGET	%	\$
PUBLIC WORKS				
Total Revenue				
Expenses				
<u>Public Works Administration</u>				
<u>Wages & Benefits</u>	119,643	129,227	(7.42%)	(9,584)
<u>Total Wages & Benefits</u>	119,643	129,227	(7.42%)	(9,584)
<u>General Expenses</u>				
Travel	3,150	3,250	(3.08%)	(100)
Meals	700	700	0.00%	0
Training & Conference	12,610	5,710	120.84%	6,900
Membership Fees & Dues	1,275	1,275	0.00%	0
Communications	9,728	8,850	9.92%	878
Advertising	500	500	0.00%	0
Engineering/Surveyor Services	14,720	2,220	563.06%	12,500
<u>Total General Expenses</u>	42,683	22,505	89.66%	20,178
<u>Total Public Works Administration Expenses</u>	162,326	151,732	6.98%	10,593
<u>Public Works Facility</u>				
Insurance	8,690	13,327	(34.80%)	(4,638)
Utilities	17,403	15,821	10.00%	1,582
Repairs & Maintenance	19,400	19,350	0.26%	50
<u>Total Public Works Facility</u>	45,493	48,498	(6.20%)	(3,006)
<u>Streets & Roads</u>				
<u>Wages & Benefits</u>				
Wages & Benefits	301,073	376,966	(20.13%)	(75,893)
<u>Total Salaries & Benefits</u>	301,073	376,966	(20.13%)	(75,893)
<u>General Expenses</u>				
Paving	375,300	225,000	66.80%	150,300
Winter Maintenance	324,000	0	0.00%	324,000
Tools & Equipment	10,500	8,000	31.25%	2,500
Equipment Rental	4,000	12,000	(66.67%)	(8,000)
Operational Supplies	58,160	45,355	28.23%	12,805
Winter Supplies	13,000	53,100	(75.52%)	(40,100)
Safety Supplies	10,733	7,620	40.85%	3,113
<u>Total General Expenses</u>	795,693	351,075	126.64%	444,618
<u>Fleet Expenses</u>				
Vehicle Insurance	16,932	14,692	15.25%	2,240
Fuel	17,100	20,600	(16.99%)	(3,500)
Vehicles Maintenance	27,206	42,724	(36.32%)	(15,518)
<u>Total Fleet Expenses</u>	61,238	78,016	(21.51%)	(16,778)
<u>Total Streets & Roads Expenses</u>	1,158,004	806,057	43.66%	351,947
<u>Street Lighting</u>				
Power	74,454	67,685	10.00%	6,768
Repairs & Maintenance	1,605	1,605	0.00%	0
<u>Total Street Lighting</u>	76,059	69,290	9.77%	6,768
<u>Traffic Services</u>				
Operational Supplies & Equipment	0	0	0.00%	0
Traffic Services	26,000	16,350	59.02%	9,650
Repairs & Maintenance	13,000	10,200	27.45%	2,800
<u>Total Traffic Services</u>	39,000	26,550	46.89%	12,450

	2027 BUDGET	2026 BUDGET	%	\$
<u>Crossing Guards</u>				
<u>Wages & Benefits</u>				
Wages & Benefits	12,677	24,169	(47.55%)	(11,492)
Total Wages & Benefits	<u>12,677</u>	<u>24,169</u>	<u>(47.55%)</u>	<u>(11,492)</u>
<u>General Expenses</u>				
Communication	150	150	0.00%	0
Safety Supplies	500	500	0.00%	0
Total General Expenses	<u>650</u>	<u>650</u>	<u>0.00%</u>	<u>0</u>
Total Crossing Guards Expenses	<u>13,327</u>	<u>24,819</u>	<u>(46.30%)</u>	<u>(11,492)</u>
<u>Storm Sewer</u>				
Repairs & Maintenance	13,450	16,000	(15.94%)	(2,550)
Total Storm Sewer	<u>13,450</u>	<u>16,000</u>	<u>(15.94%)</u>	<u>(2,550)</u>
<u>Long Term Debt</u>				
Debenture Principal	47,953	42,452	12.96%	5,501
Debenture Interest	14,033	15,599	(10.04%)	(1,566)
Total Debenture Expenses	<u>61,986</u>	<u>58,051</u>	<u>6.78%</u>	<u>3,935</u>
<u>Partner Contributions</u>				
Kings Transit Authority	165,423	102,142	61.95%	63,281
Kings Point to Point Transit	5,000	5,000	0.00%	0
Total Partner Contributions	<u>170,423</u>	<u>107,142</u>	<u>59.06%</u>	<u>63,281</u>
Total Expenses	1,740,068	1,308,139	33.02%	431,927
Net Surplus (Deficit)	(1,740,068)	(1,308,139)	33.02%	(431,927)

	2027 BUDGET	2026 BUDGET	%	\$
ENVIRONMENTAL HEALTH				
Revenue				
<u>Operating Revenue</u>				
Sewer Residential	316,918	250,477	26.53%	66,441
Sewer Industrial	520,649	578,775	(10.04%)	(58,126)
Sewer Institutional	32,552	32,570	(0.06%)	(18)
Sewer Connection Fees	0	0	0.00%	0
<u>Total Operating Revenue</u>	<u>870,119</u>	<u>861,822</u>	<u>0.96%</u>	<u>8,297</u>
Total Revenue	870,119	861,822	0.96%	8,297
Expenses				
<u>Sewer Administration</u>				
<u>Wages & Benefits</u>				
Wages & Benefits	26,485	14,971	76.91%	11,514
<u>Total Wages & Benefits</u>	<u>26,485</u>	<u>14,971</u>	<u>76.91%</u>	<u>11,514</u>
<u>General Expenses</u>				
Travel	3,100	3,100	0.00%	0
Meals	400	400	0.00%	0
Training & Conferences	6,300	3,230	95.05%	3,070
Membership Fees & Dues	885	990	(10.61%)	(105)
Office Supplies	500	500	0.00%	0
Administration Fees	51,985	41,695	24.68%	10,290
Communications	2,235	1,924	16.16%	311
<u>Total General Expenses</u>	<u>65,405</u>	<u>51,839</u>	<u>26.17%</u>	<u>13,566</u>
Capital of out Revenue	50,000	0	0.00%	50,000
Contribution to Reserves	75,000	264,198	(71.61%)	(189,198)
Total Sewer Administration Expenses	216,890	331,007	(34.48%)	(114,117)
<u>Sewer Collection</u>				
<u>Wages & Benefits</u>				
Wages & Benefits	81,988	53,032	54.60%	28,956
<u>Total Wages & Benefits</u>	<u>81,988</u>	<u>53,032</u>	<u>54.60%</u>	<u>28,956</u>
<u>General Expenses</u>				
Facility Insurance	490	427	14.68%	63
Utilities	35,037	31,852	10.00%	3,185
Repairs & Maintenance	54,554	67,500	(19.18%)	(12,946)
<u>Total General Expenses</u>	<u>90,081</u>	<u>99,780</u>	<u>(9.72%)</u>	<u>(9,698)</u>
Total Sewer Collection Expenses	172,069	152,811	12.60%	19,257
<u>Sewer Treatment</u>				
<u>Wages & Benefits</u>				
Wages & Benefits	78,195	90,842	(13.92%)	(12,647)
<u>Total Wages & Benefits</u>	<u>78,195</u>	<u>90,842</u>	<u>(13.92%)</u>	<u>(12,647)</u>
<u>General Expenses</u>				
Facility Insurance	7,122	6,411	11.08%	711
Utilities	130,291	118,446	10.00%	11,845
Repairs & Maintenance	95,500	105,250	(9.26%)	(9,750)
Tools & Equipment	8,250	5,000	65.00%	3,250
Sewer Treatment Testing	37,500	30,000	25.00%	7,500
Clothing & Safety Equipment	1,325	800	65.63%	525
<u>Total General Expenses</u>	<u>279,988</u>	<u>265,907</u>	<u>5.30%</u>	<u>14,080</u>
Total Sewer Treatment Expenses	358,182	356,750	0.40%	1,432
<u>Long Term Debt</u>				
Debenture Principal	91,600	18,231	402.44%	73,369
Debenture Interest	31,378	3,022	938.27%	28,356
Total Long Term Debt	122,978	21,253	478.63%	101,725
Total Sewer Expenses	870,119	861,822	0.96%	8,297

	2027 BUDGET	2026 BUDGET	%	\$
<u>Sewer Net Surplus (Deficit)</u>	0	0	(120.00%)	0
<u>Partner Contributions</u>				
Other Solid Waste Charges	0	0	0.00%	0
Valley Waste Resource Management	222,254	256,588	(13.38%)	(34,334)
<u>Total Partner Contributions</u>	222,254	256,588	(13.38%)	(34,334)
Total Expenses	1,092,373	1,118,410	(2.33%)	(26,037)
Net Surplus (Deficit)	(222,254)	(256,588)	(13.38%)	34,334

	2027 BUDGET	2026 BUDGET	%	\$
PLANNING AND DEVELOPMENT				
Revenue				
Planning	10,000	10,000	0.00%	0
Total Revenue	10,000	10,000	0.00%	0
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	31,403	43,631	(28.03%)	(12,228)
<u>Total Wages & Benefits</u>	<u>31,403</u>	<u>43,631</u>	<u>(28.03%)</u>	<u>(12,228)</u>
<u>General Expenses</u>				
Travel	100	100	0.00%	0
Office Supplies	1,000	1,000	0.00%	0
Communication	436	600	(27.30%)	(164)
Advertising	3,000	3,000	0.00%	0
Postage & Courier	150	100	50.00%	50
Legal	10,000	10,000	0.00%	0
Other Professional Fees	110,000	123,000	(10.57%)	(13,000)
<u>Total General Expenses</u>	<u>124,686</u>	<u>137,800</u>	<u>(9.52%)</u>	<u>(13,114)</u>
Total Expenses	156,089	181,431	(13.97%)	(25,342)
Net Surplus (Deficit)	(146,089)	(171,431)	(14.78%)	25,342

	2027 BUDGET	2026 BUDGET	%	\$
ECONOMIC DEVELOPMENT				
Revenue				
Total Revenue				
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	114,994	45,274	154.00%	69,720
<u>Total Wages & Benefits</u>	<u>114,994</u>	<u>45,274</u>	<u>154.00%</u>	<u>69,720</u>
<u>General Expenses</u>				
Travel	300	150	100.00%	150
Training & Conferences	7,000	300	2233.33%	6,700
Membership Fees & Dues	350	350	0.00%	0
Communication	540	540	0.00%	0
Marketing Promo & Community Dev.	8,500	5,600	51.79%	2,900
<u>Total General Expenses</u>	<u>16,690</u>	<u>6,940</u>	<u>140.49%</u>	<u>9,750</u>
<u>Partner Contributions</u>				
Valley Regional Enterprise Network	14,100	14,100	0.00%	0
Valley Community Fibre Network	3,200	3,200	0.00%	0
				0
<u>Total Partner Contributions</u>	<u>17,300</u>	<u>17,300</u>	<u>0.00%</u>	<u>0</u>
Total Expenses	148,984	69,514	114.32%	79,470
Net Surplus (Deficit)	(148,984)	(69,514)	114.32%	(79,470)

	2027 BUDGET	2026 BUDGET	%	\$
VISITOR INFORMATION CENTRE				
Revenue				
Federal Government Grants	9,380	8,000	17.25%	1,380
Provincial Government Grants	0	0	0.00%	0
Local Government Grants	2,000	2,000	0.00%	0
Total Revenue	11,380	10,000	13.80%	1,380
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	8,947	15,034	(40.49%)	(6,088)
<u>Total Wages & Benefits</u>	<u>8,947</u>	<u>15,034</u>	<u>(40.49%)</u>	<u>(6,088)</u>
<u>General Expenses</u>				
Utilities & Communications	2,507	643	290.00%	1,864
<u>Total General Expenses</u>	<u>2,507</u>	<u>643</u>	<u>290.00%</u>	<u>1,864</u>
Total Expenses	11,454	15,677	(26.94%)	(4,223)
Net Surplus (Deficit)	(74)	(5,677)	(98.70%)	5,603

	2027 BUDGET	2026 BUDGET	%	\$
REC ADMIN				
Revenue				
<u>Grants</u>				
Federal Government Grants	0	0	0.00%	0
Provincial Government Grants	25,000	25,000	0.00%	0
Local Government Grants	19,733	27,000	(26.92%)	(7,267)
<u>Total Grants</u>	<u>44,733</u>	<u>52,000</u>	<u>(13.98%)</u>	<u>(7,267)</u>
Total Revenue	44,733	52,000	(13.98%)	(7,267)
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	122,882	192,775	(36.26%)	(69,892)
<u>Total Wages & Benefits</u>	<u>122,882</u>	<u>192,775</u>	<u>(36.26%)</u>	<u>(69,892)</u>
<u>General Expenses</u>				
Travel	3,150	3,100	1.61%	50
Training & Conferences	2,000	1,800	11.11%	200
Membership Fees & Dues	900	900	0.00%	0
Meals	150	150	0.00%	0
Meetings	0	0	0.00%	0
Communications	1,080	1,080	0.00%	0
<u>Total General Expenses</u>	<u>7,280</u>	<u>7,030</u>	<u>3.56%</u>	<u>250</u>
<u>Community Events & Festivals</u>				
General Events & Festivals	19,650	16,900	16.27%	2,750
<u>Total Community Events</u>	<u>19,650</u>	<u>16,900</u>	<u>16.27%</u>	<u>2,750</u>
Total Expenses	149,812	216,705	(30.87%)	(66,892)
Net Surplus (Deficit)	(105,080)	(164,705)	(36.20%)	59,625

	2027 BUDGET	2026 BUDGET	%	\$
REC PROGRAMMING				
Revenue				
Misc Recreation Program Revenue	7,425	2,000	271.25%	5,425
Summer Day Camp	22,750	26,250	(13.33%)	(3,500)
After School Program	0	0	0.00%	0
Pickleball	9,000	9,000	0.00%	0
<u>Total Revenue</u>	<u>39,175</u>	<u>37,250</u>	<u>5.17%</u>	<u>1,925</u>
<u>Grants</u>				
Federal Government Grants	11,900	14,400	(17.36%)	(2,500)
Provincial Government Grants	4,350	4,000	8.75%	350
Local Government Grants	11,000	11,000	0.00%	0
<u>Total Grants</u>	<u>27,250</u>	<u>29,400</u>	<u>(7.31%)</u>	<u>(2,150)</u>
Total Revenue	66,425	66,650	(0.34%)	(225)
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	35,662	38,343	(6.99%)	(2,681)
<u>Total Wages & Benefits</u>	<u>35,662</u>	<u>38,343</u>	<u>(6.99%)</u>	<u>(2,681)</u>
<u>General Expenses</u>				
Communication	540	540	0.00%	0
<u>Total General Expenses</u>	<u>540</u>	<u>540</u>	<u>0.00%</u>	<u>0</u>
<u>Program Expenditures</u>				
General Program Expenditures	10,500	4,550	130.77%	5,950
Summer Day Camp	2,250	1,800	25.00%	450
After School Program	0	0	0.00%	0
<u>Total Program Expenditures</u>	<u>12,750</u>	<u>6,350</u>	<u>100.79%</u>	<u>6,400</u>
Total Expenses	48,952	45,233	8.22%	3,719
Net Surplus (Deficit)	17,473	21,417	(18.41%)	(3,944)

	2027 BUDGET	2026 BUDGET	%	\$
FITNESS CENTRE				
Revenue				
Membership Sales	130,645	124,145	5.24%	6,500
Personal Training	2,745	2,000	37.25%	745
Common BDCA	4,000	4,000	0.00%	0
Total Revenue	137,390	130,145	5.57%	7,245
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	130,125	130,424	(0.23%)	(299)
<u>Total Salaries & Benefits</u>	<u>130,125</u>	<u>130,424</u>	<u>(0.23%)</u>	<u>(299)</u>
<u>General Expenses</u>				
Communications & Cable	890	948	(6.12%)	(58)
Advertising	0	0	0.00%	0
Insurance	885	885	0.00%	0
Personal Trainers	4,733	4,100	15.44%	633
Utilities	12,709	11,554	10.00%	1,156
Shared Expenses	9,000	9,000	0.00%	0
Operational Supplies	5,500	4,600	19.57%	900
Repairs & Maintenance	11,000	5,000	120.00%	6,000
Training	250	0	0.00%	250
<u>Total General Expenses</u>	<u>44,967</u>	<u>36,087</u>	<u>24.61%</u>	<u>8,881</u>
Total Expenses	175,092	166,510	5.15%	8,582
Net Surplus (Deficit)	(37,702)	(36,365)	3.68%	(1,337)

	2027 BUDGET	2026 BUDGET	%	\$
PARKS & FACILITIES				
Revenue				
<u>Facility Rentals</u>	<u>11,417</u>	<u>10,905</u>	<u>4.69%</u>	<u>512</u>
<u>Grants</u>				
Federal Government Grants	9,822	9,152	7.32%	670
Provincial Government Grants	0	5,824	(100.00%)	(5,824)
Local Government Grants	0	0	0.00%	0
<u>Total Grants</u>	<u>9,822</u>	<u>14,976</u>	<u>(34.42%)</u>	<u>(5,154)</u>
Total Revenue	21,239	25,881	(17.94%)	(4,643)
Expenses				
<u>Wages & Benefits</u>				
Wages & Benefits	41,451	43,041	(3.69%)	(1,590)
<u>Total Wages & Benefits</u>	<u>41,451</u>	<u>43,041</u>	<u>(3.69%)</u>	<u>(1,590)</u>
<u>General Expenses</u>				
Travel	332	360	(7.74%)	(28)
Communications	1,101	1,102	(0.12%)	(1)
Facility Insurance	7,262	7,088	2.45%	174
Meals	100	100	0.00%	0
Utilities	5,801	5,274	10.01%	528
Tools & Equipment	3,500	4,700	(25.53%)	(1,200)
Safety Supplies	850	1,090	(22.02%)	(240)
<u>Total General Expenses</u>	<u>18,947</u>	<u>19,714</u>	<u>(3.89%)</u>	<u>(768)</u>
<u>Repairs & Maintenance</u>				
Park Maintenance	40,724	47,774	(14.76%)	(7,050)
General Repairs & Maintenance	5,000	5,000	0.00%	0
Ballfields Maintenance	0	0	0.00%	0
Tennis Courts Maintenance	0	0	0.00%	0
Splash Pad Maintenance	0	0	0.00%	0
Centennial Park Maintenance	0	0	0.00%	0
Spicer Park Maintenance	0	0	0.00%	0
Chute Park Maintenance	0	0	0.00%	0
Trails Maintenance	0	0	0.00%	0
Carol's Place Maintenance	0	0	0.00%	0
<u>Total Repairs & Maintenance</u>	<u>45,724</u>	<u>52,774</u>	<u>(13.36%)</u>	<u>(7,050)</u>
<u>Vehicle Expenses</u>				
Vehicle Insurance	2,942	3,739	(21.32%)	(797)
Vehicle Fuel	4,290	0	0.00%	4,290
Vehicle Maintenance	1,950	5,850	(66.67%)	(3,900)
<u>Total Vehicle Expenses</u>	<u>9,182</u>	<u>9,589</u>	<u>(4.25%)</u>	<u>(407)</u>
<u>Long Term Debt</u>				
Principal	18,150	18,150	0.00%	0
Interest	7,078	7,517	(5.85%)	(439)
<u>Total Long Term Debt</u>	<u>25,228</u>	<u>25,667</u>	<u>(1.71%)</u>	<u>(439)</u>
<u>Partner Contributions</u>				
Annapolis Valley Regional Library	21,750	17,400	25.00%	4,350
<u>Total Partner Contributions</u>	<u>21,750</u>	<u>17,400</u>	<u>25.00%</u>	<u>4,350</u>
Total Expenses	162,282	168,185	(3.51%)	(5,904)

Project Name	Project Description	Estimated Total Project Cost	Net Project Cost to Town
Parks - Heritage Station Park	Land Purchase	12,000	12,000
Rec & Park Upgrades	1 piece of fitness centre equip., Rainforth trail/signage, Brown St Playground, Beautification Trail	22,150	22,150
New Crosswalk Hardware - School	Install new flashing lights (solar powered) for School crosswalk	14,100	14,100
New Crosswalk Hardware	Install new flashing lights (solar powered) Commercial and Orchard	14,100	14,100
PW - Equipment	Traffic Line Painter	9,300	9,300
Roads and Streets - Bus Shelters	Two bus shelters	45,000	22,500
Roads and Streets - Macintosh	Pulverize and Pave Macintosh (970-ft, 21-ft width, 2.5 in compacted asphalt)	90,090	90,090
Storm - Upgrades	Replace cover on Foster / Main catch basin (manufacture + install)	13,915	13,915
Water - Ground Water Study	Potable water well monitoring program - Y1	50,000	50,000
WWC - Line Repairs	Inflatable patch of gravity line on Cottage, and on Brown	50,000	50,000
Council Chambers Accessibility	Microphone/Audio System and furniture	50,000	13,600
Software - Financial System	Purchase and implementation of Financial System	500,000	500,000
Fire Services	Small Capital Projects	23,625	23,625
Total Investment		894,280	835,380
Carry Forward 25/26			
Parks - BoxCar Finishes	Door Repair; interior finish of box cars	9,300	9,300
Roads and Streets - Transportation Plan	Town Transportation Plan- identify what development is doing to traffic and how we are transporting goods; crosswalks; one-way streets	15,000	15,000
WWT Upgrades	Install of tertiary treatment system (filter) & drum screen replacement with auger screen	7,000,000	1,866,900
Total Carry Forward		7,024,300	1,891,200

Project Name	Project Description	Estimated Total Project Cost	Net Project Cost to the Town
Roads and Streets - Ron Smith / Autumn	Pulverize and Pave Autumn Dr (1200-ft, 21-ft width, 2.5 in compacted asphalt)	122,000	122,000
Roads and Streets - Traffic Safety	Traffic Lights upgrade - Union / Commercial (needs new panel, PLC)	60,000	60,000
PW - Fleet	Replacement 5 ton w/ dump body and plow (gasoline or diesel). (Replace the INTL's)	210,000	210,000
STORM - Stormwater Management Plan	Provisionary Placeholder	100,000	-
Water - Ground Water Study	Potable water well monitoring program - Y2	50,000	-
WWC - Safety	Replacement Panel for overflow pump station w/ SCADA hookup	40,000	40,000
WWT - Safety	Gas Detection Monitors for Workers	9,000	9,000
Total Investment		469,000	319,000

DRAFT

Project Name	Project Description	Estimated Total Project Cost	Net Project Cost to the Town
Parks - Centennial Park	Centennial Park- Pavillion etc. (Accessibility improvements)	175,000	58,333
Parks - Equipment	New Zero-turn mower to replace aging equipment. New to go to parks; oldest Parks to go to PW; oldest PW to be disposed.	16,538	16,538
PW Shop - Upgrades	Drainage at PW Shop	12,000	12,000
STORM - Stormwater Management Plan	Provisionary Placeholder	102,500	-
WWC - Line Repairs	Inflatable patch of gravity line (Placeholder)	52,531	52,531
WWT - Upgrades	Construction for for Pre-Treatment (Drum Screen Replacement)	750,000	250,000
Total Investment		933,569	331,069

DRAFT

Project Name	Project Description	Estimated Total Project Cost	Net Project Cost to the Town
Parks - Fleet	Replacement PU Truck for Parks	125,000	125,000
Roads and Streets - Foster Design	Foster St. Main St. to Mill St. Design Review	57,500	57,500
STORM - Stormwater Management Plan	Provisionary Placeholder	105,000	-
WWC - Safety	WWC - Replacement covers (hatches, safety grates) for 2 pump stations - Main St, Overflow Station	50,000	50,000
WWC - Upgrades	Mill St pump station Upgrade (eng design, pumps, p	500,000	250,000
Total Investment		837,500	482,500

DRAFT

Project Name	Project Description	Estimated Total Project Cost	Net Project Cost to the Town
Parks - Equipment	New Zero-Turn mower to replace aging equipment. New to go to parks; oldest Parks to go to PW; oldest PW to be disposed.	18,233	18,233
PW - Equipment	(Replacement) Trailer-mounted Generator	105,000	105,000
STORM - Stormwater Management Plan	Provisionary Placeholder	108,000	-
Roads and Streets - Foster Construction	Phase 1-Mill St. to Union St.	1,625,000	562,500
Roads and Streets - Foster Construction	Phase 2- Union St. to Cottage St.	1,665,625	582,813
WWC - Upgrades	Lawrence Ave pump station Upgrade (pumps, panel)	75,000	75,000
WWC - Line Repairs	Inflatable patch of gravity line (Placeholder)	55,191	55,191
WWT - Site Security	Site Security - Keyfobs on all WWT doors	10,000	10,000
WWT - Upgrades	Desludge Lagoon 1, Sludge Pond	1,000,000	500,000
Total Investment		4,662,048	1,908,736

Year	General Capital	Open Space	Equipment	Fire Equipment	CCBF (Gas Tax)	Sewer Capital	Capital Reserves	Sewer Operating Reserve	Operating Reserves	Capital Out of General Sewer Operating	Prov Grant	Fed Grant	Other Contributions	Debt	Total
2026/27	-	9,150	-	-	190,790	-	199,940	-	2,850	120,778	-	-	70,713	500,000	894,280
2027/28	-	-	-	-	150,000	-	150,000	-	60,000	49,000	-	-	-	210,000	469,000
2028/29	-	-	-	-	102,500	-	102,500	-	28,538	52,531	500,000	-	-	250,000	933,569
2029/30	-	-	-	-	105,000	-	105,000	-	-	50,000	250,000	-	-	432,500	837,500
2030/31	-	-	-	-	108,000	-	108,000	-	18,233	140,191	1,000,000	1,645,312	-	1,750,313	4,662,049
Total	-	9,150	-	-	656,290	-	665,440	-	109,621	412,500	1,750,000	1,645,312	70,713	3,142,813	7,796,398

DRAFT