



	2025 BUDGET	2024 BUDGET	%	\$	2023 DRAFT AUDITED ACTUAL
OPERATING SUMMARY					
Revenue					
Taxes & Grants in Lieu of Taxes	4,350,936	4,052,773	7.36%	298,163	3,710,951
Sewer Revenues	538,768	537,926	0.16%	842	557,566
Sale of Services	600,032	568,361	5.57%	31,671	494,274
Other Revenue	283,392	256,143	10.64%	27,249	288,954
Federal, Provincial & Other Grants	403,493	376,753	7.10%	26,740	417,738
Other Transfers	271,338	200,950	25.03%	70,388	204,074
Total Revenue	6,447,959	5,992,906	7.59%	455,053	5,673,557
Expenses					
General Government	2,230,103	1,975,410	12.89%	254,693	1,936,264
Protective Services	1,256,942	1,168,058	7.61%	88,884	1,102,797
Public Works	1,305,773	1,220,029	7.03%	85,744	1,007,023
Planning & Development	150,664	168,055	(10.35%)	(17,391)	185,295
Community Development	698,942	704,544	(0.80%)	(5,602)	662,202
Solar Garden	32,488	0	0.00%	32,488	0
Sewer/Environmental Health	773,047	756,810	2.15%	16,237	714,979
Total Expenses	6,447,959	5,992,906	7.59%	455,054	5,608,560
Net Surplus (Deficit)	0	0		0	64,997



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
LEGISLATIVE SERVICES					
Revenue					
Total Revenue					
Expenses					
<u>Mayor Clarke</u>					
Honorarium	23,758	22,844	4.00%	914	21,525
Travel	1,500	1,500	0.00%	0	1,466
Training & Conferences	750	750	0.00%	0	1,933
Meals	250	250	0.00%	0	269
Communications	650	650	0.00%	0	650
<u>Total Expenses</u>	<u>26,908</u>	<u>25,994</u>	<u>3.51%</u>	<u>914</u>	<u>25,843</u>
<u>Councillor Trinacity</u>					
Honorarium	12,206	11,736	4.00%	469	11,059
Travel	750	750	0.00%	0	613
Training & Conferences	750	750	0.00%	0	1,105
Meals	150	150	0.00%	0	149
<u>Total Expenses</u>	<u>13,856</u>	<u>13,386</u>	<u>3.51%</u>	<u>469</u>	<u>12,926</u>
<u>Councillor Reeves</u>					
Honorarium	11,105	10,678	4.00%	427	10,062
Travel	300	300	0.00%	0	0
Training & Conferences	300	300	0.00%	0	0
Meals	100	100	0.00%	0	0
<u>Total Expenses</u>	<u>11,805</u>	<u>11,378</u>	<u>3.75%</u>	<u>427</u>	<u>10,062</u>
<u>Councillor Walsh</u>					
Honorarium	11,105	10,678	4.00%	427	10,062
Travel	300	300	0.00%	0	0
Training & Conferences	300	300	0.00%	0	1,311
Meals	100	100	0.00%	0	0
<u>Total Expenses</u>	<u>11,805</u>	<u>11,378</u>	<u>3.75%</u>	<u>427</u>	<u>11,373</u>
<u>Councillor Goddard</u>					
Honorarium	11,105	10,678	4.00%	427	10,062
Travel	300	300	0.00%	0	0
Training & Conferences	300	300	0.00%	0	0
Meals	100	100	0.00%	0	0
<u>Total Expenses</u>	<u>11,805</u>	<u>11,378</u>	<u>3.75%</u>	<u>427</u>	<u>10,062</u>
<u>Councillor Jamieson</u>					
Honorarium	11,105	10,678	4.00%	427	10,062
Travel	300	300	0.00%	0	177
Training & Conferences	300	300	0.00%	0	1,612
Meals	100	100	0.00%	0	0
<u>Total Expenses</u>	<u>11,805</u>	<u>11,378</u>	<u>3.75%</u>	<u>427</u>	<u>11,851</u>



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
<u>Councillor Lutz</u>					
Honorarium	11,105	10,678	4.00%	427	10,062
Travel	300	300	0.00%	0	0
Training & Conferences	300	300	0.00%	0	0
Meals	100	100	0.00%	0	0
<u>Total Expenses</u>	<u>11,805</u>	<u>11,378</u>	<u>3.75%</u>	<u>427</u>	<u>10,062</u>
<u>General Expenses</u>					
CPP Expense	2,328	2,198	5.90%	130	1,569
Membership Fees & Dues	3,000	3,000	0.00%	0	4,469
Advertising	1,500	1,500	0.00%	0	704
Meeting Expenses	500	500	0.00%	0	0
Special Events	9,248	9,248	0.00%	0	7,081
Grants to Organizations	16,350	15,950	2.51%	400	5,933
Grant-Berwick & Dist. Comm. Assoc.	10,000	10,000	0.00%	0	10,000
Grant-Valley Wildcats	10,000	10,000	0.00%	0	10,000
Elections	15,000	0	0.00%	15,000	0
<u>Total Expenses</u>	<u>67,926</u>	<u>52,396</u>	<u>29.64%</u>	<u>15,530</u>	<u>39,756</u>
Total Expenses	167,715	148,666	12.81%	19,049	131,935
Net Department Surplus (Deficit)	(167,715)	(148,666)	12.81%	(19,049)	(131,935)



	2025 BUDGET	2024 BUDGET	%	\$	2023 DRAFT AUDITED ACTUAL
ADMINISTRATION					
Revenue					
Administration fees- Berwick Electric	252,258	283,770	(11.10%)	(31,512)	204,250
Administration fees- Sewer	34,941	36,817	(5.10%)	(1,876)	0
Tax Certificates	2,500	2,500	0.00%	0	2,295
Miscellaneous Revenue	20,501	19,485	5.22%	1,017	1,789
Grants	0	0	0.00%	0	44,809
Total Revenue	310,200	342,572	(9.45%)	(32,371)	253,143
Expenses					
<u>CAO Office</u>					
Regular wages	134,676	127,897	5.30%	6,779	115,805
CPP	4,008	3,754	6.75%	254	6,693
EI	1,469	1,403	4.66%	65	2,646
WCB	1,669	1,669	0.00%	0	3,332
Group Medical & Life	3,011	2,708	11.18%	303	2,485
Pension	19,174	18,632	2.91%	542	19,187
Workplace Wellness Benefit	4,000	4,000	0.00%	0	3,763
<u>Total Salaries & Benefits</u>	<u>168,007</u>	<u>160,063</u>	<u>4.96%</u>	<u>7,943</u>	<u>153,911</u>
<u>General Expenses</u>					
Travel	3,550	2,550	39.22%	1,000	1,061
Training & Conferences	1,500	1,000	50.00%	500	2,182
Membership Fees & Dues	350	350	0.00%	0	344
Meals	100	100	0.00%	0	453
Communications	600	600	0.00%	0	634
Advertising	500	500	0.00%	0	5,394
Meetings	300	300	0.00%	0	199
Subscriptions & Donations	500	500	0.00%	0	1,235
<u>Total General Expenses</u>	<u>7,400</u>	<u>5,900</u>	<u>25.42%</u>	<u>1,500</u>	<u>11,502</u>
<u>Administration</u>					
Regular Wages	427,978	332,818	28.59%	95,160	273,893
CPP	18,934	16,099	17.61%	2,835	14,075
EI	7,455	6,537	14.04%	918	5,769
WCB	9,027	7,046	28.12%	1,981	7,202
Group Medical & Life	22,938	19,675	16.59%	3,263	13,357
Pension	32,877	27,033	21.62%	5,844	17,403
<u>Total Salaries & Benefits</u>	<u>519,209</u>	<u>409,208</u>	<u>26.88%</u>	<u>110,002</u>	<u>331,699</u>
<u>General Expenses</u>					
Travel	2,850	2,600	9.62%	250	1,771
Training & Conferences	4,720	2,500	88.80%	2,220	2,589
Meals	480	0	0.00%	480	107
Membership Fees & Dues	2,030	1,550	30.97%	480	1,189
Office Supplies	8,712	11,450	(23.91%)	(2,738)	13,209
Postage, Courier, & Equipment Rental	22,100	22,100	0.00%	0	26,112
Communications	540	2,580	(79.07%)	(2,040)	2,931
<u>Total General Expenses</u>	<u>41,432</u>	<u>42,780</u>	<u>(3.15%)</u>	<u>(1,348)</u>	<u>47,908</u>



	2025 BUDGET	2024 BUDGET	%	\$	2023 DRAFT AUDITED ACTUAL
<u>Information Technology</u>					
Contracted Services	11,700	15,000	(22.00%)	(3,300)	18,203
Hardware	17,739	24,650	(28.04%)	(6,911)	23,023
Software	55,761	44,200	26.16%	11,561	18,032
<u>Total Expenses</u>	<u>85,200</u>	<u>83,850</u>	<u>1.61%</u>	<u>1,350</u>	<u>59,258</u>
Total Expenses	821,248	701,801	17.02%	119,447	604,278
Net Surplus (Deficit)	(511,048)	(359,229)	42.26%	(151,818)	(351,135)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
TOWN HALL					
Revenue					
AVRL Rent	60,430	56,286	7.36%	4,144	62,429
Kings County Library Contribution	15,620	15,620	0.00%	0	15,620
Total Revenue	76,050	71,906	5.76%	4,144	78,049
Expenses					
<u>General Expenses</u>					
Communications	3,000	3,000	0.00%	0	2,732
Facility Insurance	3,766	3,571	5.45%	195	5,239
Contracted Services	0	0	0.00%	0	40,670
Utilities	41,080	48,200	(14.77%)	(7,120)	44,710
Repairs & Maintenance	44,536	45,436	(1.98%)	(900)	15,376
Operational Supplies	0	0	0.00%	0	2,658
<u>Total Expenses</u>	<u>92,382</u>	<u>100,207</u>	<u>(7.81%)</u>	<u>(7,825)</u>	<u>111,385</u>
<u>Long Term Debt</u>					
Debenture Principal	125,133	125,133	0.00%	0	125,133
Debenture Interest	48,858	51,489	(5.11%)	(2,631)	53,435
<u>Total Debenture Expense</u>	<u>173,991</u>	<u>176,622</u>	<u>(1.49%)</u>	<u>(2,631)</u>	<u>178,568</u>
Total Expenses	266,373	276,829	(3.78%)	(10,457)	289,953
Net Surplus (Deficit)	(190,323)	(204,923)	(7.13%)	14,601	(211,904)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
OTHER GOVERNMENT					
Revenue					
Taxation-Residential	3,061,282	2,858,091	7.11%	203,191	2,488,091
Taxation-Commercial	1,151,275	1,072,219	7.37%	79,056	1,001,618
Taxation-Resource	19,533	19,374	0.82%	159	18,816
Deed Transfer Tax	100,000	85,000	17.65%	15,000	184,313
Bell Aliant- GIL	12,000	11,225	6.90%	775	11,226
Canada Post- GIL	6,846	6,864	(0.26%)	(18)	6,887
Return on Investments	12,000	2,000	500.00%	10,000	39,179
Interest on Taxes	14,000	14,000	0.00%	0	20,834
Interest on PACE Program	10,000	5,000	100.00%	5,000	4,089
HST Offset	15,000	15,000	0.00%	0	14,730
Financial Capacity Grant (Equalization)	254,937	221,479	15.11%	33,458	211,479
Farm Acreage Grant	1,460	1,460	0.00%	0	1,460
Other Provincial Grants- Unconditional	0	0	0.00%	0	0
AREA Dividend	0	162,000	(100.00%)	(162,000)	245,375
Operating Reserve Transfer	241,532	17,150	1308.35%	224,382	0
Safe Restart	36,739	21,800	68.53%	14,939	(50,023)
Total Revenue	4,936,604	4,512,662	9.39%	423,942	4,198,074
Expenses					
<u>General Expenses</u>					
Bank Charges	14,000	14,000	0.00%	0	37,691
Audit Fees	25,000	8,000	212.50%	17,000	(7,822)
Legal Fees	5,000	5,000	0.00%	0	2,073
General Liability Insurance	25,276	21,420	18.00%	3,856	23,770
Tax Exemptions	149,644	135,000	10.85%	14,644	127,501
Tax Sales	1,000	1,000	0.00%	0	0
Bad Debt Expense	7,700	10,000	(23.00%)	(2,300)	0
Other Debt Charges	0	0	0.00%	0	0
<u>Total Expenses</u>	<u>227,620</u>	<u>194,420</u>	<u>17.08%</u>	<u>33,199</u>	<u>183,213</u>
<u>Long Term Debt</u>					
Debenture Principal	9,033	9,033	0.00%	0	9,033
Debenture Interest	1,076	1,421	(24.31%)	(346)	1,642
<u>Total Debenture Expense</u>	<u>10,109</u>	<u>10,454</u>	<u>(3.31%)</u>	<u>(346)</u>	<u>10,675</u>
<u>Partner Contributions</u>					
Annapolis Valley Regional Centre for Education	641,677	583,099	10.05%	58,578	569,337
Property Valuation Services Corp	32,360	31,138	3.92%	1,222	38,800
Correctional Services	0	29,000	(100.00%)	(29,000)	28,549
<u>Total Partner Contributions</u>	<u>674,037</u>	<u>643,237</u>	<u>4.79%</u>	<u>30,800</u>	<u>636,686</u>
<u>AREA Deficit</u>	<u>63,000</u>	<u>0</u>	<u>0.00%</u>	<u>63,000</u>	<u>0</u>
Total Expenses	974,766	848,111	14.93%	126,654	830,574
Net Surplus (Deficit)	3,961,838	3,664,551	8.11%	297,288	3,367,500



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
POLICE SERVICES					
Revenue					
Policing Fines	500	500	0.00%	0	389
Total Revenue	500	500	0.00%	0	389
Expenses					
RCMP/DNA Contracted Services	858,369	779,063	10.18%	79,306	761,792
Total Expenses	858,369	779,063	10.18%	79,306	761,792
Net Surplus (Deficit)	(857,869)	(778,563)	10.19%	(79,306)	(761,403)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
BYLAW SERVICES					
Revenue					
Bylaw Fines	0	0	0.00%	0	0
Total Revenue	0	0	0.00%	0	0
Expenses					
<u>Salaries & Wages</u>					
Hourly Wages	5,916	24,486	(75.84%)	(18,570)	0
CPP	401	1,249	(67.90%)	(848)	0
EI	147	559	(73.71%)	(412)	0
WCB	160	585	(72.61%)	(425)	0
Group Medical & Life	699	1,998	(64.99%)	(1,299)	0
Pension	473	1,959	(75.84%)	(1,486)	0
<u>Total Salaries & Wages</u>	<u>7,796</u>	<u>30,836</u>	<u>(74.72%)</u>	<u>(23,039)</u>	<u>0</u>
<u>General Expenses</u>					
Travel	100	100	0.00%	0	0
Operational Supplies	0	0	0.00%	0	211
<u>Total General Expenses</u>	<u>100</u>	<u>100</u>	<u>0.00%</u>	<u>0</u>	<u>211</u>
<u>Partner Contributions</u>					
Kings' REMO	8,388	8,050	4.20%	338	7,311
<u>Total Partner Contributions</u>	<u>8,388</u>	<u>8,050</u>	<u>4.20%</u>	<u>338</u>	<u>7,311</u>
Total Expenses	16,284	38,986	(58.23%)	(22,701)	7,522
Net Surplus (Deficit)	(16,284)	(38,986)	(58.23%)	22,701	(7,522)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
FIRE SERVICES					
Grants					
NS-Civic Addressing Grant	1,000	1,000	0.00%	0	2,000
Municipality of Kings Operating Grant	165,045	152,235	8.41%	12,810	151,800
Total Grant Revenue	166,045	153,235	8.36%	12,810	153,800
Expenses					
<u>Fire Administration</u>					
WCB	2,500	2,500	0.00%	0	2,847
EAP/Life Insurance	5,312	5,108	3.99%	204	2,224
Honorarium	12,000	12,000	0.00%	0	10,150
Meetings, Meals, & Travel	3,700	3,700	0.00%	0	342
Training & Conferences	7,070	7,070	0.00%	0	8,071
Membership Dues & Fees	1,000	1,000	0.00%	0	655
Office Supplies	3,600	2,000	80.00%	1,600	1,225
Communication	7,160	7,160	0.00%	0	6,688
<u>Total Administration Expenses</u>	<u>42,342</u>	<u>40,538</u>	<u>4.45%</u>	<u>1,804</u>	<u>32,202</u>
<u>Fire Hall</u>					
Facility Insurance	12,685	10,413	21.83%	2,273	10,789
Utilities	42,789	41,664	2.70%	1,125	28,515
Repairs & Maintenance	33,950	33,950	0.00%	0	50,798
<u>Total Fire Hall Expenses</u>	<u>89,424</u>	<u>86,027</u>	<u>3.95%</u>	<u>3,398</u>	<u>90,102</u>
<u>Fire Operations</u>					
Communications	25,500	19,000	34.21%	6,500	9,005
Tools & Equipment	18,300	17,400	5.17%	900	15,535
Clothing & Safety Equipment	35,360	29,560	19.62%	5,800	19,485
Vehicle Insurance	17,595	16,549	6.32%	1,045	14,517
Vehicle Fuel	14,000	14,000	0.00%	0	211
Vehicle Maintenance	30,650	30,650	0.00%	0	3,941
2007 Pierce Contender Pumper (F-11)	0	0	0.00%	0	6,756
1996 Pierce Saber Pumper (F-12)	0	0	0.00%	0	0
2019 Typhoon Pumper (F-13)	0	0	0.00%	0	7,355
2001 Mack Tanker (F-21)	0	0	0.00%	0	7,876
2014 Freightliner M2 (F-22)	0	0	0.00%	0	5,427
2004 Fire Rescue Unit (F-31)	0	0	0.00%	0	2,194
1994 Chev 400 GMT (F-51)	0	0	0.00%	0	524
2010 Ford Super Duty (F-52)	0	0	0.00%	0	2,109
<u>Total Fire Operations Expenses</u>	<u>141,405</u>	<u>127,159</u>	<u>11.20%</u>	<u>14,245</u>	<u>94,935</u>
<u>Long Term Debt</u>					
Debenture Principal	71,917	71,917	0.00%	0	71,917
Debenture Interest	37,200	24,369	52.66%	12,832	26,471
<u>Total Debenture Expenses</u>	<u>109,117</u>	<u>96,286</u>	<u>13.33%</u>	<u>12,832</u>	<u>98,388</u>
Total Expenses	382,288	350,010	9.22%	32,279	315,627
Net Surplus (Deficit)	(216,243)	(196,775)	9.89%	(19,469)	(161,827)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
PUBLIC WORKS					
Total Revenue					
Expenses					
<u>Public Works Administration</u>					
<u>Salaries & Benefits</u>					
Regular Salaries	145,736	123,779	17.74%	21,957	59,836
CPP	6,012	5,768	4.23%	244	2,628
EI	2,336	2,157	8.28%	179	1,107
WCB	2,659	2,558	3.92%	100	1,442
Group & Medical	4,445	3,831	16.01%	614	502
Pension	11,201	9,719	15.25%	1,482	4,679
<u>Total Salaries & Benefits</u>	<u>172,389</u>	<u>147,812</u>	<u>16.63%</u>	<u>24,576</u>	<u>70,194</u>
<u>General Expenses</u>					
Travel	1,183	2,583	(54.20%)	(1,400)	6,220
Meals	500	500	0.00%	0	3,660
Training & Conference	8,965	2,945	204.41%	6,020	1,545
Membership Fees & Dues	500	500	0.00%	0	215
Communications	10,240	6,570	55.86%	3,670	5,138
Advertising	500	500	0.00%	0	1,057
Engineering/Surveyor Services	2,220	2,500	(11.20%)	(280)	2,013
<u>Total General Expenses</u>	<u>24,108</u>	<u>16,098</u>	<u>49.76%</u>	<u>8,010</u>	<u>19,848</u>
<u>Total Public Works Administration Expenses</u>	<u>196,497</u>	<u>163,910</u>	<u>19.88%</u>	<u>32,586</u>	<u>90,042</u>
<u>Public Works Facility</u>					
Insurance	12,227	8,330	46.78%	3,897	7,409
Utilities	15,405	7,142	115.68%	8,263	16,024
Repairs & Maintenance	8,480	10,480	(19.08%)	(2,000)	15,615
<u>Total Public Works Facility</u>	<u>36,112</u>	<u>25,952</u>	<u>39.15%</u>	<u>10,159</u>	<u>39,048</u>
<u>Streets & Roads</u>					
<u>Salary & Wages</u>					
Regular Salaries	325,476	325,216	0.08%	260	274,627
CPP	18,023	17,822	1.13%	201	14,264
EI	7,353	7,126	3.18%	227	5,703
WCB	8,558	7,754	10.36%	804	7,411
Group & Medical	21,514	16,834	27.80%	4,680	11,844
Pension	25,275	25,325	(0.20%)	(50)	20,248
<u>Total Salaries & Benefits</u>	<u>406,199</u>	<u>400,077</u>	<u>1.53%</u>	<u>6,120</u>	<u>334,097</u>
<u>General Expenses</u>					
Insurance- Public Works Accidents	0	3,000	(100.00%)	(3,000)	4,666
Paving	200,000	200,000	0.00%	0	157,781
Tools & Equipment	5,000	5,000	0.00%	0	2,417
Repairs & Maintenance	0	0	0.00%	0	10,993
Equipment Rental	12,000	12,000	0.00%	0	3,435
Operational Supplies	23,000	17,000	35.29%	6,000	34,972
Winter Supplies	40,000	40,000	0.00%	0	40,050
Safety Supplies	5,250	4,500	16.67%	750	3,026
<u>Total General Expenses</u>	<u>285,250</u>	<u>281,500</u>	<u>1.33%</u>	<u>3,750</u>	<u>257,340</u>
<u>Fleet Expenses</u>					
Vehicle Insurance	13,479	12,540	7.49%	939	10,608
Fuel	20,600	25,600	(19.53%)	(5,000)	21,337
Vehicles Maintenance	40,695	44,895	(9.36%)	(4,200)	1,976
2008 Intn'l Dump Truck V-1	0	0	0.00%	0	5,321
2005 Intn'l Dump Truck V-2	0	0	0.00%	0	26,664
2009 GMC Sierra V-4	0	0	0.00%	0	3,863
2008 Chev Silverado V-5 (Sewer Truck)	0	0	0.00%	0	1,577



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
2012 JBC 200 Backhoe Loader V-6 20	0	0	0.00%	0	9,788
2008 JD 5525 N Tractor V-8	0	0	0.00%	0	0
1991 Badger/Chipper V-10	0	0	0.00%	0	46
2010 Durat Utility Trailer V-14	0	0	0.00%	0	188
JD Zero Turn Mower V-19	0	0	0.00%	0	515
1999 JD Small Tractor V-20	0	0	0.00%	0	1,647
2017 F550 V-22	0	0	0.00%	0	0
2018 Kubota Rubber Track Excavator V-23	0	0	0.00%	0	1,769
2015 TRKSW Tractor V-36	0	0	0.00%	0	0
MT Trackless V-39	0	0	0.00%	0	7,633
Trailer for Excavator V-39	0	0	0.00%	0	1,599
2017 Ford 550 V-22	0	0	0.00%	0	6,053
2021 Waker Artic Loader V-36	0	0	0.00%	0	1,013
2022 GMC Sierra 2500 V-5	0	0	0.00%	0	3,356
<u>Total Fleet Expenses</u>	<u>74,774</u>	<u>83,035</u>	<u>(9.95%)</u>	<u>(8,261)</u>	<u>104,953</u>
<u>Total Streets & Roads Expenses</u>	<u>766,223</u>	<u>764,612</u>	<u>0.21%</u>	<u>1,609</u>	<u>696,390</u>
<u>Street Lighting</u>					
Power	65,906	69,043	(4.54%)	(3,137)	48,161
Repairs & Maintenance	1,605	800	100.63%	805	128
<u>Total Street Lighting</u>	<u>67,511</u>	<u>69,843</u>	<u>(3.34%)</u>	<u>(2,332)</u>	<u>48,289</u>
<u>Traffic Services</u>					
Operational Supplies & Equipment	0	0	0.00%	0	8,130
Traffic Services	23,000	22,500	2.22%	500	0
Repairs & Maintenance	2,700	2,700	0.00%	0	0
<u>Total Traffic Services</u>	<u>25,700</u>	<u>25,200</u>	<u>1.98%</u>	<u>500</u>	<u>8,130</u>
<u>Crossing Guards</u>					
<u>Salaries & Wages</u>					
Hourly Wages	21,916	20,112	8.97%	1,805	7,204
CPP	888	780	13.76%	107	185
EI	509	459	10.98%	50	177
WCB	594	481	23.56%	113	194
<u>Total Salaries & Benefits</u>	<u>23,907</u>	<u>21,832</u>	<u>9.51%</u>	<u>2,076</u>	<u>7,760</u>
<u>General Expenses</u>					
Communication	150	150	0.00%	0	154
Safety Supplies	500	500	0.00%	0	0
<u>Total General Expenses</u>	<u>650</u>	<u>650</u>	<u>0.00%</u>	<u>0</u>	<u>154</u>
<u>Total Crossing Guards Expenses</u>	<u>24,557</u>	<u>22,482</u>	<u>9.23%</u>	<u>2,076</u>	<u>7,914</u>
<u>Storm Sewer</u>					
Repairs & Maintenance	16,000	15,500	3.23%	500	1,689
<u>Total Storm Sewer</u>	<u>16,000</u>	<u>15,500</u>	<u>3.23%</u>	<u>500</u>	<u>1,689</u>
<u>Long Term Debt</u>					
Debenture Principal	42,452	17,727	139.48%	24,725	29,127
Debenture Interest	17,415	5,218	233.74%	12,197	5,420
<u>Total Debenture Expenses</u>	<u>59,867</u>	<u>22,945</u>	<u>160.91%</u>	<u>36,922</u>	<u>34,547</u>
<u>Partner Contributions</u>					
Kings Transit Authority	103,437	104,184	(0.72%)	(747)	75,939
Kings Point to Point Transit	9,872	5,400	82.81%	4,472	5,039
<u>Total Partner Contributions</u>	<u>113,309</u>	<u>109,584</u>	<u>3.40%</u>	<u>3,725</u>	<u>80,978</u>
Total Expenses	1,305,776	1,220,028	7.03%	85,744	1,007,027
Net Surplus (Deficit)	(1,305,776)	(1,220,028)	7.03%	(85,744)	(1,007,027)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
ENVIRONMENTAL HEALTH					
Revenue					
<u>Operating Revenue</u>					
Sewer Residential	208,394	207,552	0.41%	843	204,501
Sewer Industrial	290,368	290,368	0.00%	0	316,824
Sewer Institutional	40,006	40,006	0.00%	0	36,241
Sewer Connection Fees	15,000	0	0.00%	15,000	0
<u>Total Operating Revenue</u>	<u>553,768</u>	<u>537,926</u>	<u>2.95%</u>	<u>15,843</u>	<u>557,566</u>
<u>Grants</u>					
Provincial Government Grants	0	0	0.00%	0	5,688
<u>Total Grants</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>5,688</u>
Total Revenue	553,768	537,926	2.95%	15,843	563,254
Expenses					
<u>Sewer Administration</u>					
<u>Salaries & Benefits</u>					
Regular Wages	46,672	40,497	15.25%	6,175	18,398
CPP	2,004	1,877	6.75%	127	865
EI	734	702	4.66%	33	336
WCB	835	835	0.00%	0	461
Group Medical & Life	1,482	4,510	(67.15%)	(3,028)	528
Pension	3,734	3,240	15.25%	494	1,560
<u>Total Salaries & Benefits</u>	<u>55,461</u>	<u>51,661</u>	<u>7.36%</u>	<u>3,800</u>	<u>22,148</u>
<u>General Expenses</u>					
Travel	3,000	3,000	0.00%	0	206
Meals	0	0	0.00%	0	0
Training & Conferences	1,800	1,800	0.00%	0	3,481
Membership Fees & Dues	400	400	0.00%	0	431
Office Supplies	1,000	1,000	0.00%	0	255
Administration Fees	34,941	36,817	(5.10%)	(1,876)	0
Communications	2,524	2,524	0.00%	0	2,064
<u>Total General Expenses</u>	<u>43,665</u>	<u>45,541</u>	<u>(4.12%)</u>	<u>(1,876)</u>	<u>6,437</u>
<u>Contribution to Reserves</u>	<u>52,951</u>	<u>0</u>	<u>0.00%</u>	<u>52,951</u>	<u>0</u>
Total Sewer Administration Expenses	152,077	97,202	56.46%	54,875	28,585
<u>Sewer Collection</u>					
<u>Salaries & Benefits</u>					
Hourly Wages	7,611	7,627	(0.20%)	(16)	6,706
CPP	401	375	6.75%	25	315
EI	147	140	4.66%	7	120
WCB	167	167	0.00%	0	155
Group Medical & Life	484	426	13.57%	58	323
Pension	609	610	(0.20%)	(1)	131
<u>Total Salaries & Benefits</u>	<u>9,419</u>	<u>9,345</u>	<u>0.78%</u>	<u>73</u>	<u>7,750</u>
<u>General Expenses</u>					
Facility Insurance	392	387	1.46%	6	305
Utilities	31,015	39,283	(21.05%)	(8,268)	23,841
Repairs & Maintenance	43,400	29,500	47.12%	13,900	70,485
<u>Total General Expenses</u>	<u>74,807</u>	<u>69,170</u>	<u>8.15%</u>	<u>5,638</u>	<u>94,631</u>
Total Sewer Collection Expenses	84,226	78,515	7.27%	5,711	102,381



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
Sewer Treatment					
<u>Salaries & Benefits</u>					
Hourly Wages	60,890	61,015	(0.20%)	(125)	61,202
CPP	3,206	3,004	6.75%	203	2,913
EI	1,175	1,123	4.66%	52	1,190
WCB	1,335	1,335	0.00%	0	1,466
Group Medical & Life	3,875	3,412	13.57%	463	2,786
Pension	4,871	4,881	(0.20%)	(10)	1,073
<u>Total Salaries & Benefits</u>	<u>75,352</u>	<u>74,770</u>	<u>0.78%</u>	<u>583</u>	<u>70,630</u>
<u>General Expenses</u>					
Facility Insurance	5,882	7,140	(17.62%)	(1,258)	9,581
Utilities	115,332	121,421	(5.01%)	(6,089)	95,742
Repairs & Maintenance	77,398	77,898	(0.64%)	(500)	90,755
Tools & Equipment	1,000	1,000	0.00%	0	1,747
Sewer Treatment Testing	20,000	20,000	0.00%	0	21,977
Clothing & Safety Equipment	800	800	0.00%	0	1,892
<u>Total General Expenses</u>	<u>220,412</u>	<u>228,259</u>	<u>(3.44%)</u>	<u>(7,847)</u>	<u>221,694</u>
Total Sewer Treatment Expenses	295,764	303,029	(2.40%)	(7,264)	292,324
<u>Long Term Debt</u>					
Debenture Principal	18,231	44,131	(58.69%)	(25,900)	55,531
Debenture Interest	3,470	4,830	(28.16%)	(1,360)	3,928
Total Long Term Debt	21,701	48,961	(55.68%)	(27,260)	59,459
Total Sewer Expenses	553,768	527,707	4.94%	26,062	482,749
Sewer Net Surplus (Deficit)	0	10,219	(100.00%)	(10,219)	80,505
<u>Partner Contributions</u>					
Other Solid Waste Charges	8,142	8,142	0.00%	0	8,723
Valley Waste Resource Management	211,137	220,962	(4.45%)	(9,825)	223,507
Total Partner Contributions	219,279	229,104	(4.29%)	(9,825)	232,230
Total Expenses	773,047	756,811	2.15%	16,237	714,979
Net Surplus (Deficit)	(219,279)	(218,885)	0.18%	(395)	(151,725)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
PLANNING AND DEVELOPMENT					
Revenue					
Planning	10,000	8,000	25.00%	2,000	11,139
Total Revenue	10,000	8,000	25.00%	2,000	11,139
Expenses					
<u>Salaries & Benefits</u>					
Regular Wages	35,299	30,206	16.86%	5,093	22,444
CPP	2,136	1,381	54.70%	755	1,386
EI	867	689	25.83%	178	580
WCB	957	722	32.51%	235	721
Group Medical & Life	2,339	1,998	17.04%	341	0
Pension	2,366	1,959	20.80%	407	178
<u>Total Salaries & Benefits</u>	<u>43,964</u>	<u>36,955</u>	<u>18.97%</u>	<u>7,009</u>	<u>25,309</u>
<u>General Expenses</u>					
Travel	500	500	0.00%	0	434
Office Supplies	1,000	1,000	0.00%	0	0
Communication	600	0	0.00%	600	0
Advertising	3,000	3,000	0.00%	0	4,799
Postage & Courier	100	100	0.00%	0	31
Legal	10,000	10,000	0.00%	0	8,725
Other Professional Fees	91,500	116,500	(21.46%)	(25,000)	145,997
<u>Total General Expenses</u>	<u>106,700</u>	<u>131,100</u>	<u>(18.61%)</u>	<u>(24,400)</u>	<u>159,986</u>
Total Expenses	150,664	168,055	(10.35%)	(17,391)	185,295
Net Surplus (Deficit)	(140,664)	(160,055)	(12.12%)	19,391	(174,156)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
SOLAR GARDEN					
Revenue					
Solar Garden Revenue	37,488	0	0.00%	37,488	0
Total Revenue	37,488	0	0.00%	37,488	0
Expenses					
<u>Salaries & Benefits</u>					
Regular Salaries	0	0	0.00%	0	0
CPP	0	0	0.00%	0	0
EI	0	0	0.00%	0	0
WCB	0	0	0.00%	0	0
Group & Medical	0	0	0.00%	0	0
Pension	0	0	0.00%	0	0
<u>Total Salaries & Benefits</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>0</u>
<u>General Expenses</u>					
Travel	0	0	0.00%	0	0
Meals	0	0	0.00%	0	0
Training & Conference	0	0	0.00%	0	0
Membership Fees & Dues	0	0	0.00%	0	0
Communications	0	0	0.00%	0	0
Insurance	32,488	0	0.00%	32,488	0
Administration Fees	0	0	0.00%	0	0
Repairs & Maintenance	0	0	0.00%	0	0
Tools & Equipment	0	0	0.00%	0	0
Safety Supplies	0	0	0.00%	0	0
Utilities	0	0	0.00%	0	0
<u>Total General Expenses</u>	<u>32,488</u>	<u>0</u>	<u>0.00%</u>	<u>32,488</u>	<u>0</u>
<u>Long Term Debt</u>					
Debenture Principal	0	0	0.00%	0	0
Debenture Interest	0	0	0.00%	0	0
<u>Total Debenture Expenses</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>	<u>0</u>	<u>0</u>
Total Expenses	32,488	0	0.00%	32,488	0
Net Surplus (Deficit)	5,000	0	0.00%	5,000	0



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
ECONOMIC DEVELOPMENT					
Revenue					
Federal Government Grants	0	0	0.00%	0	0
Provincial Government Grants	0	0	0.00%	0	850
Local Government Grants	0	0	0.00%	0	0
Total Revenue	0	0	0.00%	0	850
Expenses					
<u>Salaries & Benefits</u>					
Regular wages	36,178	31,470	14.96%	4,708	34,917
CPP	1,502	1,502	0.00%	0	1,928
EI	588	561	4.66%	26	754
WCB	668	668	0.00%	0	986
Group Medical & Life	1,994	1,715	16.22%	278	3,933
Pension	2,894	2,518	14.96%	377	5,120
<u>Total Salaries & Benefits</u>	<u>43,824</u>	<u>38,434</u>	<u>14.02%</u>	<u>5,389</u>	<u>47,638</u>
<u>General Expenses</u>					
Travel	1,180	1,080	9.26%	100	548
Training & Conferences	300	300	0.00%	0	1,517
Membership Fees & Dues	350	350	0.00%	0	360
Communication	540	1,020	(47.06%)	(480)	1,665
Marketing Promo & Community Dev.	6,800	9,800	(30.61%)	(3,000)	24,012
<u>Total General Expenses</u>	<u>9,170</u>	<u>12,550</u>	<u>(26.93%)</u>	<u>(3,380)</u>	<u>28,102</u>
<u>Partner Contributions</u>					
Valley Regional Enterprise Network	14,100	14,100	0.00%	0	14,865
Valley Community Fibre Network	3,200	3,200	0.00%	0	3,204
Nova Scotia Housing Authority	0	40,000	(100.00%)	(40,000)	51,759
<u>Total Partner Contributions</u>	<u>17,300</u>	<u>57,300</u>	<u>(69.81%)</u>	<u>(40,000)</u>	<u>69,828</u>
Total Expenses	70,294	108,284	(35.08%)	(37,991)	145,568
Net Surplus (Deficit)	(70,294)	(108,284)	(35.08%)	37,991	(144,718)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
VISITOR INFORMATION CENTRE					
Revenue					
Federal Government Grants	4,000	4,000	0.00%	0	8,256
Provincial Government Grants	4,000	4,000	0.00%	0	6,959
Local Government Grants	2,000	2,000	0.00%	0	0
Total Revenue	10,000	10,000	0.00%	0	15,215
Expenses					
<u>Salaries & Benefits</u>					
Hourly Wages	10,483	9,723	7.82%	760	2,953
CPP	416	370	12.21%	45	191
EI	244	222	9.80%	22	114
WCB	284	232	22.25%	52	83
<u>Total Salaries & Benefits</u>	<u>11,427</u>	<u>10,547</u>	<u>8.33%</u>	<u>879</u>	<u>3,341</u>
<u>General Expenses</u>					
Communications	0	0	0.00%	0	1,346
Utilities	626	893	(29.83%)	(266)	655
Operational Materials/Supplies	0	0	0.00%	0	0
<u>Total General Expenses</u>	<u>626</u>	<u>893</u>	<u>(29.83%)</u>	<u>(266)</u>	<u>2,001</u>
Total Expenses	12,053	11,440	5.35%	612	5,342
Net Surplus (Deficit)	(2,053)	(1,440)	42.51%	(612)	9,873



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
REC ADMIN					
Revenue					
<u>Grants</u>					
Federal Government Grants	0	0	0.00%	0	0
Provincial Government Grants	37,500	50,000	(25.00%)	(12,500)	36,500
Local Government Grants	12,500	12,500	0.00%	0	400
<u>Total Grants</u>	<u>50,000</u>	<u>62,500</u>	<u>(20.00%)</u>	<u>(12,500)</u>	<u>36,900</u>
Total Revenue	50,000	62,500	(20.00%)	(12,500)	36,900
Expenses					
<u>Salaries & Benefits</u>					
Regular wages	120,899	111,814	8.12%	9,085	83,854
CPP	5,839	5,805	0.58%	34	8,733
EI	2,430	2,316	4.89%	113	1,735
WCB	2,807	2,104	33.39%	703	2,133
Group Medical & Life	10,792	1,499	620.16%	9,294	6,376
Pension	9,672	8,945	8.12%	727	3,179
<u>Total Salaries & Benefits</u>	<u>152,439</u>	<u>132,483</u>	<u>15.06%</u>	<u>19,955</u>	<u>106,010</u>
<u>General Expenses</u>					
Travel	3,650	3,200	14.06%	450	842
Training & Conferences	2,600	2,600	0.00%	0	931
Membership Fees & Dues	900	1,400	(35.71%)	(500)	3,297
Meals	150	150	0.00%	0	0
Meetings	100	100	0.00%	0	70
Advertising	0	0	0.00%	0	702
Office Supplies	0	0	0.00%	0	113
Communications	540	540	0.00%	0	1,641
<u>Total General Expenses</u>	<u>7,940</u>	<u>7,990</u>	<u>(0.63%)</u>	<u>(50)</u>	<u>7,596</u>
<u>Community Events & Festivals</u>					
General Events & Festivals	17,370	26,620	(34.75%)	(9,250)	15,870
<u>Total Community Events</u>	<u>17,370</u>	<u>26,620</u>	<u>(34.75%)</u>	<u>(9,250)</u>	<u>15,870</u>
Total Expenses	177,749	167,093	6.38%	10,655	129,476
Net Surplus (Deficit)	(127,749)	(104,593)	22.14%	(23,155)	(92,576)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
REC PROGRAMMING					
Revenue					
Misc Recreation Program Revenue	2,000	1,280	56.25%	720	3,587
Summer Day Camp	30,000	30,000	0.00%	0	29,600
After School Program	61,500	61,500	0.00%	0	54,470
Adult Programs	0	960	(100.00%)	(960)	4,309
Pickleball	1,800	1,800	0.00%	0	0
<u>Total Revenue</u>	<u>95,300</u>	<u>95,540</u>	<u>(0.25%)</u>	<u>(240)</u>	<u>91,966</u>
<u>Grants</u>					
Federal Government Grants	16,000	16,000	0.00%	0	10,852
Provincial Government Grants	13,500	3,750	260.00%	9,750	1,238
Local Government Grants	11,000	11,000	0.00%	0	0
<u>Total Grants</u>	<u>40,500</u>	<u>30,750</u>	<u>31.71%</u>	<u>9,750</u>	<u>12,090</u>
Total Revenue	135,800	126,290	7.53%	9,510	104,056
Expenses					
<u>Salaries & Benefits</u>					
Regular Wages	30,865	27,690	11.47%	3,175	25,748
After School Program Wages	38,047	49,340	(22.89%)	(11,293)	33,599
Summer Camp Wages	39,509	29,908	32.10%	9,601	23,227
CPP	4,946	4,780	3.47%	166	2,723
EI	2,520	2,440	3.25%	79	1,778
WCB	2,938	2,556	14.96%	382	1,964
Group Medical & Life	2,761	3,085	(10.50%)	(324)	1,087
Pension	2,469	2,215	11.47%	254	0
<u>Total Salaries & Benefits</u>	<u>124,055</u>	<u>122,014</u>	<u>1.67%</u>	<u>2,040</u>	<u>90,126</u>
<u>General Expenses</u>					
Communication	1,080	1,080	0.00%	0	263
<u>Total General Expenses</u>	<u>1,080</u>	<u>1,080</u>	<u>0.00%</u>	<u>0</u>	<u>263</u>
<u>Program Expenditures</u>					
General Program Expenditures	2,750	2,750	0.00%	0	7,931
Summer Day Camp	1,800	1,800	0.00%	0	1,910
After School Program	1,500	1,500	0.00%	0	1,229
Adult Program	0	2,700	(100.00%)	(2,700)	1,400
<u>Total Program Expenditures</u>	<u>6,050</u>	<u>8,750</u>	<u>(30.86%)</u>	<u>(2,700)</u>	<u>12,470</u>
Total Expenses	131,185	131,844	(0.50%)	(660)	102,859
Net Surplus (Deficit)	4,615	(5,554)	(183.09%)	10,170	1,197



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
FITNESS CENTRE					
Revenue					
Membership Sales	138,800	131,712	5.38%	7,088	86,202
Personal Training	6,000	8,000	(25.00%)	(2,000)	7,466
Common BDCA	4,000	4,000	0.00%	0	4,840
Fitness Classes	0	0	0.00%	0	0
Total Revenue	148,800	143,712	3.54%	5,088	98,508
Expenses					
<u>Salaries & Benefits</u>					
Regular Wages	99,358	93,763	5.97%	5,594	95,658
CPP	5,287	4,954	6.72%	333	4,718
EI	2,309	2,140	7.92%	169	2,132
WCB	2,693	2,241	20.15%	452	2,529
Group Medical & Life	9,034	7,828	15.41%	1,206	6,802
Pension	6,843	6,499	5.30%	344	4,934
<u>Total Salaries & Benefits</u>	<u>125,524</u>	<u>117,425</u>	<u>6.90%</u>	<u>8,099</u>	<u>116,773</u>
<u>General Expenses</u>					
Travel	0	0	0.00%	0	0
Training & Conferences	0	0	0.00%	0	0
Communications & Cable	2,100	2,100	0.00%	0	1,564
Advertising	300	250	20.00%	50	364
Insurance	885	750	18.05%	135	630
Contracted Services	0	0	0.00%	0	2,786
Personal Trainers	8,100	9,800	(17.35%)	(1,700)	7,757
Utilities	11,250	10,713	5.01%	537	11,857
Shared Expenses	9,000	9,000	0.00%	0	3,195
Operational Supplies	5,900	5,900	0.00%	0	2,515
Repairs & Maintenance	2,500	2,500	0.00%	0	1,786
<u>Total General Expenses</u>	<u>40,035</u>	<u>41,013</u>	<u>(2.38%)</u>	<u>(978)</u>	<u>32,454</u>
Total Expenses	165,559	158,438	4.49%	7,121	149,227
Net Surplus (Deficit)	(16,759)	(14,726)	13.80%	(2,033)	(50,719)



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
PARKS & FACILITIES					
Revenue					
<u>Facility Rentals</u>	4,660	4,660	0.00%	0	8,390
<u>Grants</u>					
Federal Government Grants	9,152	5,720	60.00%	3,432	6,611
Provincial Government Grants	5,824	13,224	(55.96%)	(7,400)	20,261
Local Government Grants	0	0	0.00%	0	30,025
<u>Total Grants</u>	<u>14,976</u>	<u>18,944</u>	<u>(20.95%)</u>	<u>(3,968)</u>	<u>56,897</u>
Total Revenue	19,636	23,604	(16.81%)	(3,968)	65,287
Expenses					
<u>Salaries & Benefits</u>					
Hourly Wages	31,273	25,169	24.25%	6,105	31,610
CPP	1,444	1,755	(17.70%)	(311)	1,728
EI	727	913	(20.37%)	(186)	999
WCB	848	956	(11.34%)	(108)	1,193
Group Medical & Life	0	0	0.00%	0	0
Pension	0	0	0.00%	0	0
<u>Total Salaries & Benefits</u>	<u>34,292</u>	<u>28,793</u>	<u>19.10%</u>	<u>5,500</u>	<u>35,530</u>
<u>General Expenses</u>					
Travel	274	333	(17.70%)	(59)	0
Communications	790	250	216.00%	540	407
Facility Insurance	6,503	5,511	18.00%	992	4,631
Meals	100	0	0.00%	100	0
Utilities	5,135	1,456	252.71%	3,679	4,756
Tools & Equipment	4,700	6,000	(21.67%)	(1,300)	1,486
Safety Supplies	900	600	50.00%	300	1,116
<u>Total General Expenses</u>	<u>18,402</u>	<u>14,150</u>	<u>30.05%</u>	<u>4,252</u>	<u>12,396</u>
<u>Repairs & Maintenance</u>					
General Repairs & Maintenance	5,000	5,000	0.00%	0	6,562
Ballfields Maintenance	6,000	6,200	(3.23%)	(200)	3,962
Tennis Courts Maintenance	500	300	66.67%	200	63
Splash Pad Maintenance	2,000	2,000	0.00%	0	1,077
Rainforth Park Maintenance	16,000	2,000	700.00%	14,000	2,138
Centennial Park Maintenance	0	4,000	(100.00%)	(4,000)	894
Spicer Park Maintenance	0	0	0.00%	0	193
Chute Park Maintenance	0	1,000	(100.00%)	(1,000)	3,341
Trails Maintenance	0	3,500	(100.00%)	(3,500)	2,918
Carol's Place Maintenance	8,600	9,800	(12.24%)	(1,200)	8,558
<u>Total Repairs & Maintenance</u>	<u>38,100</u>	<u>33,800</u>	<u>12.72%</u>	<u>4,300</u>	<u>29,706</u>
<u>Vehicle Expenses</u>					
Vehicle Insurance	2,877	2,524	14.00%	353	2,214
Fuel	3,500	3,500	0.00%	0	1,261
Vehicle Maintenance	1,450	800	81.25%	650	52
2019 GMC Sierra V-18	0	0	0.00%	0	761
2017 Kubota 0-Turn Mower V-35	0	0	0.00%	0	117
2018 HMD Utility Trailer V-25 (Water Tank)	0	0	0.00%	0	46
2019 Kubota Zero Turn V-35	0	0	0.00%	0	1,718
Kubota Zero Turn V-37	0	0	0.00%	0	986
1996 Float Trailer V-40	0	0	0.00%	0	46
<u>Total Vehicle Expenses</u>	<u>7,827</u>	<u>6,824</u>	<u>14.70%</u>	<u>1,003</u>	<u>7,201</u>



	2025 BUDGET	2024 BUDGET	%	\$	2023 AUDITED ACTUAL
<u>Long Term Debt</u>					
Principal	18,150	18,150	0.00%	0	18,150
Interest	7,933	8,327	(4.74%)	(395)	8,562
<u>Total Long Term Debt</u>	<u>26,083</u>	<u>26,477</u>	<u>(1.49%)</u>	<u>(395)</u>	<u>26,712</u>
<u>Partner Contributions</u>					
Annapolis Valley Regional Library	17,400	17,400	0.00%	0	17,400
<u>Total Partner Contributions</u>	<u>17,400</u>	<u>17,400</u>	<u>0.00%</u>	<u>0</u>	<u>17,400</u>
Total Expenses	142,104	127,444	11.50%	14,661	128,945
Net Surplus (Deficit)	(122,468)	(103,840)	17.94%	(18,629)	(63,658)